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1 NEW YORK CITY TEACHERS' RETIREMENT SYSTEM
INVESTMENT MEETING
2 held on Thursday, December 9, 2010
at
3 55 Water Street
New York, New York

4
5

ATTENDEES:

6 MELVYN AARONSON, Chairperson, Trustee
7 SANDRA MARCH, Trustee
MONA ROMAIN, Trustee
8 LARRY SCHLOSS, Trustee, Comptroller's Office
RANJI NAGASWAMI, Trustee, Finance
9 NELSON SERRANO
LIZ CALDAS, Comptroller's Office
10 MARTIN GANTZ, Comptroller's Office
JOEL GILLER, Comptroller's Office
11 MARC GROSS, Comptroller's Office
SEEMA HINGORANI, Comptroller's Office
12 MARC KATZ, Comptroller's Office
KATHY MARTINO, Comptroller's Office
13 JOHN MERSEBURG, Comptroller's Office
YVONNE NELSON, Comptroller's Office
14 ROBERT C. NORTH, JR., Actuary
CHRIS LYON, Rocaton
15 ROBIN PELISH, Rocaton
KAREN SEEMEN, Corporation Counsel
16 ROBERTA UFFORD
STEVE BYRNES, Townsend
17 SARAH CACHAT, Townsend

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1 P R O C E E D I N G S
2 (Time noted: 10:10 a.m.)
3 MR. SERRANO: Good morning, everybody.
4 We will begin the December 9, 2010
5 investment meeting requirements by calling the roll.
6 Before I do that, I want to mention that we
7 had a few communication from the Mayor's Office, that
8 Tino Hernandez has resigned from our board and been
9 replaced by Lisette Nieves.
10 So, I will now call the roll.
11 Melvyn Aaronson?
12 MR. AARONSON: Here.
13 MR. SERRANO: Kathleen Grimm?
14 (No response.)
15 She is not present.
16 Lisette Nieves?
17 (No response.)
18 She's also not present.
19 Sandra March?
20 MS. MARCH: Here.
21 MR. SERRANO: Ranji Nagaswami?
22 MS. NAGASWAMI: Here.
23 MR. SERRANO: Mona Romain?
24 MS. ROMAIN: Here.
25 MR. SERRANO: And Larry Schloss.

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1 MR. SCHLOSS: Here.
2 MR. SERRANO: We have a quorum. And we need
3 to elect an acting chairperson.
4 MS. MARCH: I nominate Melvyn Aaronson.
5 MR. SERRANO: We need a second.
6 MS. NAGASWAMI: I second.
7 MR. SERRANO: All in favor say "Aye."
8 (A chorus of "Ayes.")
9 Opposed?
10 Abstentions?
11 It's all yours, Mr. Aaronson.
12 MR. AARONSON: I'd like to announce that two
13 members of the board have to leave promptly at 1:00 in
14 the afternoon. So, if we could, let's make sure we go
15 through this as expeditiously as possible.
16 The first item on the agenda today is the
17 public agenda. We will do the qualified pension plan
18 portion first on the public agenda.
19 MR. GANTZ: The first thing on the agenda is
20 the flash report. Everyone should have a copy of the
21 flash report as of October 31, 2010. If you don't have
22 that in front you, we certainly an extra copies over
23 here.
24 As you scan the numbers in the column
25 labelled "Fiscal Year to Date," the returns as of 10/31,

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1 we see that the equity returns were very strong and the
2 fixed income return very strong, as well. Non-U.S.
3 Equity is better than U.S. Equity so far, and that's
4 partially due to the Fed QE2 program and the expectation
5 of that. The Fed QE2 program has lifted all risky
6 assets and all the asset classes that you see here
7 including fixed income.

8 So, going through the numbers of U.S. Equity
9 we estimate -- actually, we don't estimate the number
10 was 1605, and that's basis points ahead. The 12 month
11 return is just to the right of that.

12 Non-U.S. Equity was just short of
13 20 percent. REITs continues with a very strong absolute
14 level return, to 17.98. The private equity and private
15 real estate numbers are now updated, and they're showing
16 returns through the period ending June. And you will
17 hear a little bit more about that later.

18 We also updated the benchmark, which we're
19 now showing as the Odyssey benchmark for real estate.

20 Total equity returned 15.67.

21 For fixed income, the investment grade of 4
22 plus 5 structured program returned 354 ahead of the
23 benchmark.

24 TIPS were very strong, returned 549 over,
25 ahead of the benchmark.

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1 High yield, which of course is more
2 correlated with equities, did better, returning 865.

3 And convertible bonds, which are even more
4 correlated with equity, was certainly on the up side
5 because of the option value, returned 10.75.

6 Opportunistic continued doing well,
7 returning 737.

8 Total fixed income was 473.

9 Taking it all together, Teachers show at
10 11.87. Backing out the public market fees it's 11.73
11 behind the policy benchmark.

12 The reasons for the negative behind the
13 policy benchmark is really in the timing difference,
14 mostly with private equity. And in fact, when you look
15 at the 12-month returns, it's a little bit closer and
16 when you look at the 12-month return for the fiscal year
17 to date, it's also closer. So, it is due to that, as
18 well as slightly overweight to fixed income.

19 Are there any questions?

20 MR. AARONSON: Seeing none, we will go to
21 the next item.

22 MR. GANTZ: Now, we have the quarterly
23 reports. So, we have a few extra copies if you need
24 them over here.

25 As I mentioned before, if you return to page

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1 3 you'll see Rocaton, the chart that shows a graph of
2 overall how the asset classes did.

3 And you will see the quarter ending
4 September, the equity markets rallied, with non-U.S.
5 Equity doing better, as I just mentioned.

6 But generally, all risky asset classes did
7 well. And that was due to sort of mixed economic
8 reports, the high unemployment and the expectation
9 anticipation of the QE2 program, which was announced
10 after the end of the quarter, in November.

11 If you turn to page 9, you will see the
12 total return for the Teachers' Retirement System value
13 as of September 30 was \$37.8 billion. The first two set
14 of bars that you will see are the same because of
15 3 months is the same as fiscal year to date. The return
16 was 888, behind the policy benchmark of 1005.

17 Again that's mostly do to the timing
18 difference with private equity. But as you see over the
19 12-month period, that smooths out and the return was
20 10.95, 6 basis points ahead of the policy benchmark.
21 Over the long periods of time, while the numbers on an
22 absolute basis were lower than the last one year,
23 through September, we have been ahead or closer to the
24 policy benchmark.

25 The next page shows where the assets were

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1 allocated. Clearly the big part of the pie is the red
2 slice that's U.S. Equity, over 42 percent. The over and
3 underweights are below that. We are a little overweight
4 U.S. Equity, a little underweight developed markets in
5 equity. Given the uncertainty with the euro, that seems
6 about right. We are also underweight in real estate and
7 to extent we're underweight in real estate, that's going
8 into the U.S. Equity market.

9 On the fixed income side we're somewhat
10 overweight high yield. And we're looking to put more
11 assets into opportunistic fixed income, as well.

12 Next few pages show the attributions of
13 returns, what the sources of return was, because of
14 over-underweight policy, or the manager is doing well
15 versus the benchmark.

16 And for the quarter ending September, the
17 3 months, both the allocation effect was negative and
18 the management effect was negative. The fund was
19 somewhat overweight fixed income, and a very strong
20 market that is most of what the allocation effect is --
21 management effect is mostly due to the timing
22 differences in private equity, as we'll see in a couple
23 of other slides.

24 But you see on the next page, on page 12,
25 the number is sort of even out with the managers. The

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1 managers actually did very well for the year, beating
2 their benchmark net of 98 basis points, setting off the
3 allocation effect is minus 92 basis points. And that's
4 mostly from the overweight fixed income. We're positive
5 6 basis points, returning overall 10.95.

6 Three years, however, because of the 2008
7 returns, the overall level of return were negative. But
8 the portfolio did beat the benchmark 29 basis points,
9 returning minus 213. And you see over time the
10 allocation effects for the over/underweights do get...
11 out.

12 I mentioned before the private equity lag
13 issue, and you see that on page 14. For the quarter,
14 private equity, which shows 58 basis points... not
15 because according to the custodian's attribution system,
16 where we were comparing a set of returns that are from a
17 prior quarter. But as you see over time, it smooths
18 down, it's still negative, but it smooths down to a
19 lower negative number.

20 The sources of return that added value to
21 the system were really most of your public market
22 securities: Core plus 5, EAFE, as well as U.S. Equity.

23 The next two pages, starting on page 15,
24 shows how Teachers did versus other large public funds
25 greater than \$10 million. I do apologize for the small

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1 print on this chart. Its much smaller than it normally
2 is.

3 As you see on the column on the left,
4 Teachers was in the 47th percentile. And the fourth
5 column, which is the 1-year column, Teachers was in the
6 27th, just below the 1st quartile.

7 Really what's driving the returns, and the
8 returns are generally determined overall where you rank,
9 by the U.S. Equity exposure. U.S. Equity exposure is
10 large. So U.S. Equity on the chart is referred to by
11 those red triangles. So when the red triangle is low,
12 in other words the Russell 3000 is below what we are as
13 a policy, or as returns, you would expect that our
14 returns as far as rankings would be lower. When it's
15 higher you would expect it to be higher, because of the
16 large allocation we have to U.S. Equity.

17 The next page shows year by year. On the
18 right side, how Teachers did. As you see in 2009 here,
19 where it's near the median. In 2008 it's also near the
20 median, as is year 2007, and in the fourth percentile.

21 Starting on page 82, we see the total
22 Equity.

23 MS. NAGASWAMI: Martin, on page 15, could we
24 get the policy benchmark the same as you have it on page
25 16 for the...

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1 MR. GANTZ: Page 15, the policy benchmark.
2 Right. Absolutely, we can do that. Somehow that
3 dropped off -- I think that used to be there. So, we
4 will absolutely put that -- sorry.

5 On page 18 you will see that a little more
6 than 67 percent of the fund, or about 67 percent of the
7 fund was allocated to equity, representing \$25.3
8 billion. And, as mentioned before, the largest
9 allocation is to U.S. Equity. That's the red, more than
10 63 percent.

11 So, starting with the U.S. Equity on page
12 19, you will see that by far the biggest allocation to
13 the passive fund -- passive funds represent over
14 94 percent of the assets. Interestingly, small cap and
15 large cap did very similar results. This quarter,
16 growth did better than value in the quarter.

17 So, we have a few small cap managers, and we
18 show it on page 20; \$138 million dollars, and the
19 managers did well. Absolute basis you're going to see
20 high returns throughout the slides. And in this case on
21 the relative basis, managers outperformed by -- just
22 with the manager, outperformed by over 300 basis points
23 for the quarter and 264 for the 12-month period.

24 Large cap results are shown on the next
25 page. And here the managers trailed the benchmark by

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1 32 basis points for the quarter and by 45 for the year.
2 Again, on an absolute basis, the returns were quite
3 strong.

4 The emerging manager of manager program is
5 on page 22. And it has a little bit longer of a track
6 record. And here managers did well, certainly for the
7 year returning 13.68; 272 ahead. Part of the reason
8 they were ahead is because there are some small cap
9 exposures in excess of what the Russell 3000 will have,
10 and that shows up in the 1 and 2-year numbers.

11 Of course, what's really driving the returns
12 here is on the next slide, page 23. Forty percent of
13 the entire fund is in the passive Russell 3000, that's
14 \$15 million. And as expected, the returns track the
15 benchmark. The benchmark was very high, over 11 percent
16 for the quarter. As the year, as you see, the yearly
17 returns were pretty much driven by what happened in that
18 quarter.

19 Longer term, I do want to point out the
20 10-year number. And you see that the Russell 3000 over
21 10-years in September returned with 0.09 percent.

22 Total domestic equity returns on the next
23 page are primarily driven by what happen on the previous
24 page, and most of the assets, over 94 percent are
25 passively invested.

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1 Non-U.S. Equity is on page 25, and
2 15 percent of the assets are here. It's all developed
3 market investments, and all actively managed, and
4 diversified among value, growth and core.

5 So, how did managers do? Can you flip to
6 page 26 to see that for the quarter, the returns were
7 15.78, well ahead of the U.S. market did for Core. That
8 had to do with issues going on with the euro, and
9 currencies which benefitted non-U.S. Equity investors.

10 But if you look at the 12-month number,
11 where managers were ahead by 261 basis points, you can
12 see uncertainty that happened over the past year with
13 the euro and in the euro zone; and then the euro zone
14 returns were 588, and the benchmark itself was only 327.

15 Page 27, it shows REITs, and 40 percent of
16 the assets of the fund \$1.5 billion dollars. And this
17 has been really a strong performer since inception of
18 the program, has done well for the quarter, returning
19 13.6 basis points ahead; for the year, returning over
20 33 percent; over 300 basis points ahead. And since
21 inception over 7 years, returns to the fund are over
22 10 percent.

23 I also want to point out, however, the chart
24 or the bottom that shows volatility. This fund is --
25 because the investment in one particular asset class

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1 with a narrow focus, but the universe of real estate
2 investment trust, does provide a lot of volatility, and
3 over the past three years the volatility was 40 percent.
4 It's a lot of upside and downside in 2008, the market
5 went down 60 or 75 percent, and then doubled after that.

6 And finally, for equities, we have the
7 activist environmental sustainable strategies. Here
8 the manager's on an absolute basis were returning quite
9 good numbers, well behind for the quarter and for the
10 year.

11 On page 30, we had fixed income, and this is
12 33 percent of the fund, \$12.5 billion. It's the largest
13 allocation to the investment Core plus 5 program, and
14 that comes in at 54 percent of the program.

15 Breaking down the Core plus 5 is on the next
16 page. And you will see that the over/underweight column
17 shows that we were overweight to spread products,
18 mortgages and credit, underweight Treasuries; both
19 government and credit as well, and they returned over
20 4 percent. The primary reason for that was the
21 expectations of QE2, so Treasury rates went down, so the
22 government market did well.

23 And investors were searching for yield and
24 they did so in investment grade credit as well as high
25 yield credit, as we'll see in a little bit. The good

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1 news is, all managers, all programs across all the
2 sectors, were ahead of the benchmarks.

3 And we see that on the next page, the total
4 structured program in Core +5 returned 301, that's a
5 pretty strong quarter, 30 basis points ahead. The year
6 was very strong returning 10.38, 148 ahead.

7 And what that did is to bring a long term
8 numbers back to where we were hoping it would be. If
9 you remember, looking at this a couple years ago, in
10 2008 and 2009, a lot of long term results were eroded,
11 and now came back as the managers have done a very good
12 job over the past year.

13 The volatility on the bottom contrasted with
14 what you see on the equity side. You'll see it's
15 mostly in the 4 to 5 percent range. The earning of
16 those -- you will see across 3, 5, 15-year numbers and
17 then 6 to 7 percent range, across the 4 percent in
18 volatility.

19 TIPS returns are on page 33. The managers
20 here did very well, ahead of the benchmark; and the
21 numbers are positive for the year, 964 for the quarter,
22 286. This is a program that has done very well since
23 inception five years ago, returning 585 ahead of the
24 benchmark. We have 4 percent of the fund invested
25 there. The start of the traditional fixed income is

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1 high yield, and on the following page, very good quarter
2 on the actual basis of returns, 622. Although that was
3 30 basis points behind the benchmark, and for the year
4 returning 1550, 18 basis points behind -- the program
5 was well ahead of the benchmark for the longer term time
6 period, and you'll see the returns on an absolute basis,
7 7 percent or more.

8 In addition, and when you look at the table
9 below, the managers were more defensive in the
10 benchmark. That shows up in the volatility numbers.
11 And that also explains why there was slightly behind in
12 a very strong quarter.

13 Convertible bonds are sort of a hybrid fixed
14 income equity product. And in a very strong equity
15 market we expect good returns here, and that's really
16 what happened. Managers were a little bit more
17 defensive so they were behind the benchmark; but I'm
18 happy to report over the 2-year number, the managers
19 returned 14.25, which is now ahead of the benchmark.
20 We'll be talking a little about this in executive
21 session.

22 We had to change the scale on page 36 to
23 accommodate a very strong 1-year return for
24 opportunistic fixed income. The managers were behind by
25 64 basis points for the quarter. But as you can see,

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1 we're well ahead for the year. This is a program that's
2 worked and worked, and we'll be talking more about this
3 in the months ahead.

4 And ETI is on page 37, and Kathy Martino
5 sitting next to me has a little bit more to tell about
6 the specifics of that program.

7 MS. MARTINO: Good morning. I'll remind you
8 that your returns are shown net of fees, which are about
9 26 basis points on the whole portfolio. And while it
10 underperformed its custom benchmark by 19 basis points,
11 for 3 months it did outperform its custom benchmark for
12 all the other periods. And that is what we expected to
13 see in the portfolio.

14 If you want to turn to the big packet, we'll
15 talk a little about the collateral. Page 8 is your
16 multi-family... rehabilitation program.

17 You purchased over \$5 million in loans over
18 the quarter in the Bronx, Brooklyn, and Manhattan. And
19 the chart will show you historically where your
20 investments have been; and right where you have active
21 commitments.

22 The next page is your AFL-CIO Housing
23 Investment Trust, in the next two pages. They are
24 coming in later to present as we are recommending some
25 increased allocation there. I will say that there were

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1 an additional 42 loans made to Teachers' Retirement
2 System through their HIT program in the last quarter.
3 And again, the chart will show you where that activity
4 is. So, then you have the work force housing
5 initiative. And then after that, you have the CPV
6 revolver, and a construction line of credit. And the
7 bottom shows you where active construction is going on
8 in low income communities throughout New York City.

9 You have a commitment to that fund of \$25
10 million. Following that is your access capital
11 strategy. Again, there's not a lot of activity there.
12 It is doing fine, the portfolio -- and I'm trying to see
13 where your investments have been historically over time.
14 And finally, your last page is performance by manager.

15 Any questions?

16 MS. NELSON: In the same book on page 17, we
17 will give the highlights of performance for Teachers'
18 portfolio for the second quarter. On page 17, for last
19 quarter, there was an inflection point, you had a
20 positive return. Last quarter, that continues with the
21 second quarter with the Teachers' portfolio.

22 It earned a return of 5.4 percent on a gross
23 basis. And after manager fees, 4.5 percent. On a net
24 basis we outperformed newly adopted benchmark, which is
25 the Odyssey, which we're also comparing on a net basis.

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1 And there is a positive basis point spread -- through
2 the performance of the Teachers' portfolio and the
3 benchmark.

4 In terms of the portfolio size, the market
5 value is slightly above \$400 million, at \$407 million.
6 We also have outstanding about 360 commitments that we
7 have not funded yet. Together that aggregates to \$768
8 million.

9 In terms of real estate, you're about
10 1.2 percent funded at this point, and 2 percent
11 committed of the real estate allocation, which is, right
12 now at 5 percent.

13 What follows is the market commentary that
14 was prepared by Townsend, and they will be here later on
15 to talk about certain investments in detail. But the
16 gist of it is that based on many of the indices that
17 track real estate investment activity, it appears that
18 the real estate fundamentals have appeared to have
19 bottomed and we are kind of moving up along a very slow
20 and gradual recovery.

21 We talked about, earlier, how much real
22 estate is linked to macro economic indicators, primarily
23 unemployment. And unfortunately, the number last week
24 was 9.8 percent. So, there is a recovery. It can be
25 slow, it can be gradual. We've seen it in certain

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1 property sectors, apartments, hotel daily rate, also in
2 certain types of retails, particularly grocery retail,
3 considered by most investors to be recession proof. So,
4 people have got to buy food.

5 In terms of performance as a portfolio, if
6 you look down at the bottom, in terms of performance and
7 outperformance, it looks kind of like that barbell thing
8 where we turned the corner on a short-term basis as you
9 can see down at the bottom.

10 For the first quarter, there's an
11 underperformance midway on an intermediate basis, one,
12 three, five-year. Of course, the benchmark that we
13 looked at, the performance over a rolling five-year
14 period. We've underperformed there, however, for the
15 length of the program. But since inception return, the
16 Teachers' portfolio has realized a return of 5.3 on a
17 net basis, which outperformed the Odyssey benchmark by
18 close 200 basis points, 190 basis points.

19 The following page kind of tracks the
20 performance against the benchmark that's graphed on a
21 quarter-by-quarter basis. And at the bottom, there is a
22 table with gross and net returns over the quarter, one-
23 and three-year periods just for your convenience.

24 As we turn page 19, it kind of sets out the
25 portfolio in terms of portfolio construction. We talked

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1 since the inception of the program about the role of
2 real estate, the fact that we're looking for a strong
3 income return here and a placement hedge of portfolio
4 that's diversified.

5 And out of the total plan assets for the
6 Teachers' portfolio at second quarter, close to
7 \$35 billion in a 5 percent allocation. The real estate
8 program has a potential target of \$1.7 billion on a
9 policy basis. We looked at the portfolio seeking
10 diversification in terms of risk by dividing the
11 portfolio into Core, which is a low risk strategy out of
12 the 40 percent.

13 We're looking for investments for non-Core
14 managers who are seeking investment on an opportunistic
15 basis; also with a floor of 40 percent to give us a 20
16 percent bond, which will kind of move back and forth in
17 terms of how the market moves.

18 The figures in the next set of tables of
19 funded and committed status, kind of reflects, at the
20 top of page 1, where we were talking about how the
21 portfolio was \$708 million on a market basis and a
22 committed basis. But the split in terms of whether Core
23 or non-Core at this particular point is Core at
24 35.3 percent and the balance at non-Core.

25 I talked about the fact that we are at

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1 1.2 percent invested at this point out of 5 percent
2 allocation. The table at the bottom shows you the kind
3 of cash flow activity that we had, a close snapshot of
4 what is happening for the quarter. We responded by
5 sending out about \$26 million throughout managers in
6 capital call. We got about \$2.3 million back from three
7 non-Core managers and Core managers in the form of
8 distributions and withdrawals.

9 On the following page, just a closer look at
10 some of the risk metrics that we consider to be very
11 important in running the program in terms of benchmark,
12 portfolio composition that we talked about,
13 diversification leverage and manager exposure. And with
14 respect to those metrics, the program is exceeding the
15 benchmark on a since inception basis.

16 We are working towards making additional
17 Core investments that we did last month. But right now,
18 as we mentioned earlier that we're about 35 percent Core
19 and 65 percent non-Core, in terms of our allocation,
20 which is 5 percent, we're getting there, slowly invested
21 at 1.2 percent.

22 We are fine in terms of the threshold that
23 we set in terms of diversification by property type and
24 geography, little bit over and underleveraged, which is
25 not surprising given the stress that all the financial

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1 markets have been under, including real estate. And we
2 are totally fine with respect to manager's exposure.
3 There is no over-concentration in any manager.

4 And the last page kind of sets out
5 diversification for you in terms of property type and
6 geography. Kind of show you all the different
7 strategies different managers are investing in.

8 Are there any questions?

9 MS. CALDAS: So, now, I'm going to go
10 through the Teachers' yearly report. I'm going to start
11 on page 34 of your booklet. We'll start with the IRR
12 performance. You will see Hamilton did a nice job on
13 the bar charts and I want to focus on since inception.

14 And since inception, IRR for Teachers' came
15 out at 5.83 percent, performing well against the
16 Russell 3000 plus 500 basis points, which came in at
17 4.22 percent. And it's not reflected here, but it's
18 significantly above the benchmark.

19 If you look at the next page, page 35, you
20 will see some of the activity there for the quarter.
21 And then on the previous quarters, you will see that
22 Paid-In Capital, which is what they called
23 contributions, you will see the trends since picking up
24 since December of last year at its highest level then it
25 went down at March -- end of the first quarter and it

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1 picked up to get to \$88.7 million. And then you'll see
2 distributions is doing the right trend by trending
3 upward, so that's a positive ending at \$46 million at
4 the second quarter of 2010.

5 And then I also appreciate they actually
6 have in here total exposure, so you will see, while your
7 commitments are about \$3.3 billion, they added up a
8 market value of \$1.6 billion, and added this to the
9 unfunded commitments of \$1.3 billion, giving you an
10 indication of where your total exposure is, which is at
11 \$3 billion, which is a nice rule of thumb to at least
12 keep an eye on.

13 And then their point-to-point IRR is really
14 just their 12-month IRR, which is a nice way of seeing
15 how the IRR is done on a 12-month basis. And you'll see
16 for a year ending, it came out of 14.31, but again,
17 since inception, it's really the strongest on the focus
18 of 5.83.

19 The portfolio did depreciate to
20 \$14.8 million, and that was reflective of 65 funds that
21 had write-downs of \$43 million. And it was offset by 57
22 funds that had write-up of \$28 million. And as you
23 recall, there were no new commitments for the quarter.

24 If you just turn back to page 33, which is
25 the previous page, it is portfolio summary. It gives

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1 you an indication of where you are, again, 125 funds in
2 your portfolio, that is 84 relationships. Capital
3 commitments is mild up 6 from the previous quarter at
4 \$3.3 billion. You still have 1.4 of unfunded
5 commitments. Total capital contributed 2.2. Capital
6 distributed is \$827 million, and the market value again
7 was 1.6.

8 In terms of performance, again, you have the
9 IRR which was 5.83 percent; and the total value multiple
10 of 1.1. It's pretty much at that cost at this point.

11 And then your portfolio exposures, if you
12 need take a look at that visually, it's on page 40. I
13 can just walk through it.

14 And you will see the diversification of your
15 portfolio. Again, majority, as you know, 71 percent in
16 corporate finance, followed by 13 percent of venture
17 capital, 11 percent of special situation, distressed
18 debt at 2 percent, secondary at 1 percent and mezzanine
19 at 2 percent.

20 And as they had already commented in the
21 past, the majority of your exposure is in North America,
22 81 percent; the rest of the world is 6 percent; Europe,
23 12; and 1 percent in Asia.

24 Hamilton Lane also put in a great deal of
25 information on some value drivers. And I think it's

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1 actually -- it's great to have them go through that. On
2 page 36 and 37, they will be in later on today to walk
3 you through that.

4 And then just very quickly on some of the
5 market's indicators to see what's going on out there,
6 much like Teachers, a lot of other LPs have been very
7 strong in putting capital out there. Part of it is they
8 have so much dry powder that's out there in the
9 portfolio that slows down their commitments, as well.
10 So, it's really a trend. You will see that on page 27
11 bar chart.

12 If you turn to the page of transaction
13 volume, it hasn't picked up as in previous years, but
14 there has been some level of activity and Hamilton Lane
15 covers that on page 28, as you'll see. But the last
16 piece is actually what's really worth noting on page 30.
17 This is really the casual trends that they're seeing in
18 the industry.

19 And as Larry had mentioned in the past, it's
20 new taxation on carried into -- so, you will see some of
21 these funds trying to sell out some of their portfolios
22 so they can bring in the capital before it starts
23 getting taxed. And then you'll see these trends of
24 distribution coming in at \$44 million, which is slowly
25 been rising up to about the 2008 levels, so probably

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1 you'll be seeing that trend throughout this month.

2 Again, secondary, as Larry mentioned before,
3 is on an uptick.

4 So, Hamilton Lane should be here to give a
5 little more detail on more of their findings.

6 If there are any questions, I can take them
7 now.

8 MS. PELISH: So, when you use the
9 Russell 3000 as a benchmark, do you use it as an IRR so
10 you can track the cash flows into that rather than the
11 time weighted?

12 MS. CALDAS: Right, the dollar weighted.

13 MR. SCHLOSS: That's the end of the
14 quarterly results.

15 MR. AARONSON: That concludes the public
16 report of the Comptroller's Office, and now we go to
17 public report on the variable programs.

18 MR. LYON: Good morning. So, I'm going to
19 start with the quarterly reports, which everyone should
20 have a copy of, the green, bound book from Rocaton on
21 each of the variable funds.

22 And I'll go relatively quickly, but if you
23 have any questions, please interrupt and we will cover
24 the highlights of your -- the first section has the
25 market performance information which is kind of covered

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1 in the Comptroller's Office report. But this reviews
2 information since September 30th. And as you know, that
3 was the strong quarter for equities in particular.

4 On page 3, behind tab 2, we have some
5 commentaries regarding the diversified equity fund or
6 Variable A, and essentially very strong performance and
7 absolute returns through September 30th. For the
8 quarter, for instance, the fund is up almost 12 percent.
9 It's a little bit ahead of the Russell 3000 and about
10 20 basis points behind the hybrid benchmark. But of
11 course, all these numbers are reported net of fees.

12 And for the year, it was slightly behind
13 those two benchmarks, but still for the calendar -- for
14 the 12-month ended December 30th, it's up a little over
15 10 percent.

16 If you flip ahead to page 4, some of what
17 we'd like to look at will be relevant other discussions
18 as well. The risk profile of the fund looking backward
19 on a five-year basis, and what you can see is just a
20 fund shown at a green square was to the left of the
21 Russell 3000, meaning it exhibited less performance
22 volatility. Not dramatically less, but noticeably less
23 for the U.S. Equity market.

24 And that is by design, and we hope to see
25 that over most rolling five-year periods.

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1 If you flip ahead to page 6, you can see a
2 similar chart with a different scale. You can see,
3 again, the Russell 3000 is right at middle of the grid,
4 the red circle. The fund is the green square to the
5 left. And you can see how each of the other major
6 composites in their benchmark stack up from risk and
7 return perspective over the five-year period.

8 And as you would expect, the defense
9 strategies composite is the brown, so it's pretty far to
10 the left. While it's behind the benchmark over this
11 time period, its return was also ahead of that fund as a
12 whole. So, it's been added to during this time period
13 not only by reducing risk, but also by increasing
14 performance.

15 Down on page 7, you can see the allocations
16 for the two taxable asset allocation managers in the
17 defensive strategies composite. And what's interesting
18 here is that Mellon is at 79 percent equity, still
19 overweight versus their benchmark, but less dramatically
20 so than many periods in their recent past.

21 The rest of the section is the flash report
22 that was previously covered. So, if there's no
23 questions, I will flip to the next tab.

24 MS. NAGASWAMI: On page 6 --

25 MR. LYON: The flash report, the managers,

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1 these are actually legacy groupings, but eclectic are
2 the most active U.S. Equity managers, and they're broken
3 out on the flash report.

4 MS. NAGASWAMI: Okay.

5 MR. LYON: Then behind tab 3, we have
6 Variable B as a stable value fund. You can see that the
7 allocations were fairly close to the 50/50 target. The
8 targets, 50 percent to... and 50 percent to everything
9 else, which is predominantly managed by the NY stable
10 value -- the NY Mellon stable value.

11 Behind -- and we report, as you know, on
12 that one in a more detailed basis annually or as needed.

13 Behind Tab 4 we have the other three
14 variable options, and there is a brief summary on page
15 18. You can see the international equity fund had very
16 strong performance for the quarter, up 16 percent, it's
17 a little bit behind the benchmark. So, the one year
18 period it returns 4.5 percent less than U.S. Equities,
19 but nonetheless good result versus the benchmark.

20 The inflation reduction option also added
21 strong return for the quarter, up 6.6 percent. It's a
22 benchmark which we don't expect to track closely over a
23 short time period, but we're hoping to allocate over
24 long time periods. The benchmark was only 1.9 percent.
25 And for the one-year period, this fund was up almost 14

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1 percent, which was almost 8 percent ahead of its
2 benchmark and it was all net of fees. So, very strong
3 results here.

4 And lastly, the social responsive equity
5 fund also added a strong absolute return for the quarter
6 of almost 9 percent. That did however, lag. However,
7 over the one-year period, it was also meaningfully ahead
8 of its benchmark throughout 3 percent ahead and with a
9 13 percent return.

10 So, very strong results. And the rest of
11 this tab profiles each of those funds in terms of what
12 they are composed of: The international equity fund,
13 comprised of the same managers that we use in the
14 international equity deposits of Variable A, the
15 inflation protection fund... PIMCO managed mutual funds,
16 and the socially responsive equity fund... mutual funds
17 are invested in a fairly concentrated basket of...
18 profile more detail the rest of the tab, for your
19 information.

20 The rest of the book has much more market
21 and economic detail and our...

22 So, any questions?

23 The next item is now fast forwarded through
24 October 31st. The flash report for Variable A, starts
25 Variable A. And you can see on Variable A the first

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1 page, it's the total fund assets of approximately \$9.69
2 billion. That all of the composites are fairly close to
3 target, keeping in mind that they have an interim target
4 through indices that higher than the long-term target,
5 while some invested them on an interim basis. And
6 therefore the active management composite, specifically
7 the risk control portion of it, is lower than the
8 long-term targets for that.

9 Flipping ahead to page 3. On page 3, in the
10 middle of the page, where it says "Teacher's Total,"
11 this is the total of Variable A where diversified equity
12 fund returned. You can see for October, another
13 positive month, 3.65 percent net of fees; and that
14 compares fairly closely to the Russell 3000 and the
15 hybrid benchmark, the Russell 3000 which was ahead of
16 us -- the hybrid was a little behind us.

17 And during the month of October, all the
18 composites contributed reasonable returns to the
19 defense... having lowest return of 2.5 percent.
20 International was a little less than the fund as a
21 whole. So, the leaders or the bulk of the allocation,
22 which is the U.S. Equity, across those different...

23 For the year-to-date period, if you look
24 again at page 3, the middle row, you can see that the
25 fund was up 8.47, that's the calendar year-to-date. And

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1 that again, that's fairly close to the Russell 3000 and
2 the hybrid is a little bit behind. The biggest
3 contributor for the year to date... composite, which is
4 up almost 10 percent for that particular time period.

5 And some of the active managers that were
6 previously known as eclectic managers... a positive
7 return for Variable A, up 8.5. So, again, strong
8 performance for year to date across all sectors.

9 Any questions?

10 The next separate handout is the Variable C
11 flash report. And again, for the month of October, you
12 can see pretty strong absolute returns. The
13 international fund is up 3.4 versus 3.6 benchmark; year
14 to date up 5.57 versus 5.13 for the benchmark. So, a
15 modest amount of performance, but outperformance
16 nonetheless. It's decent, but not the strongest of all
17 options... decent returns as well.

18 The inflation protection fund is up about
19 1.6, matching the benchmark through the month of
20 October. It still has a great distance over the
21 benchmark, outperformance for the year to date period.

22 And the socially responsive fund is up about
23 5 percent, more than a percent ahead of the benchmark
24 for the month, for the year to date period also...
25 benchmark, up 13.4 percent versus 7.8 for the benchmark.

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1 So, pretty strong quarter, very strong year
2 to date, particularly for the second two options
3 absolute and relative terms. I'm pretty happy with how
4 these have been doing, and the asset information is at
5 the top of the page.

6 Questions?

7 November 30, '09, you get a sense of how
8 things are going through November 30th. The proxy
9 variable benchmark is down from 33 basis points. So, we
10 expect Variable A to be something close to that when we
11 get the results.

12 And you can see how Variable D and E options
13 are doing by mutual funds... PIMCO asset fund is down
14 almost 2 percent for the month, and the socially
15 responsive equity... mutual fund is up... so, kind of a
16 mix, kind of flat month for November, but the year to
17 date return is very strong.

18 So, any other questions?

19 That's everything we have for public
20 session.

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23 (At this time the meeting went into executive session.)

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2 MR. KATZ: However, we need to have a motion
3 to get out of private, executive, and back into public.
4 MS. MARCH: So moved.
5 MS. NAGASWAMI: Second.
6 MR. KATZ: And then we need Susan to
7 summarize what occurred in executive session.
8 MS. STANG: In the executive session for the
9 variable funds, an update on Variable B was provided.
10 We interviewed two investment managers
11 within the defensive composite. A consensus was
12 reached, which will be disclosed at the appropriate
13 time.
14 There was a presentation by a third
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1 investment manager within Variable A. A consensus was
2 reached, which will also be disclosed at the appropriate
3 time.
4 Within the executive session for the pension
5 fund, there was a discussion of the asset allocation
6 within U.S. Equities. A decision was made which will be
7 announced in the appropriate time.
8 There was a discussion of two investment
9 managers. Decisions were made, which will be announced
10 at the appropriate time.
11 A quarterly update on the private equity
12 portfolio was presented. A quarterly update on the real
13 estate portfolio was presented. And monthly performance
14 reviews of various asset classes as well as various
15 manager updates were provided.
16 (Discussion off the record.)
17 MR. KATZ: Motion to adjourn?
18 MS. MARCH: So moved.
19 MR. SCHLOSS: Second.
20 MR. KATZ: We are adjourned.
21 (Time noted: 2:25 p.m.)
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C E R T I F I C A T I O N

I, Jeffrey Shapiro, a Shorthand Reporter and
Notary Public, within and for the State of New York, do
hereby certify that I reported the proceedings in the
within-entitled matter, on Thursday, December 9, 2010,
at the offices of the NYC TEACHERS RETIREMENT SYSTEM, 55
Water Street, New York, New York, and that this is an
accurate transcription of these proceedings.

IN WITNESS WHEREOF, I have hereunto set my
hand this ____ day of _____, 2010.

JEFFREY SHAPIRO