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NEW YORK CITY TEACHERS' RETIREMENT SYSTEM
INVESTMENT MEETING

3

held on Thursday, November 6, 2014

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at

55 Water Street
New York, New York

5

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ATTENDEES:

7

MELVYN AARONSON, Chairperson, Trustee, TRS

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THOMAS BROWN, Trustee, TRS

SANDRA MARCH, Trustee, TRS

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THADDEUS McTIGUE, Deputy Executive Director, TRS

SUSANNAH VICKERS, Trustee, Comptroller's Office

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JOHN DORSA, Trustee, Comptroller's Office

CHARLOTTE BEYER, Trustee, Finance

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JUSTIN HOLT, Trustee, Finance

CAROLYN WOLPERT, Trustee, Finance

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ANTONIO RODRIGUEZ, Trustee, Finance

VALERIE BUDZIK, TRS

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SCOTT EVANS, Comptroller's Office

MARTIN GANTZ, Comptroller's Office

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JANET LONDONO-VALLE, Comptroller's Office

LIZ SANCHEZ, TRS

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SUSAN STANG, TRS

MICHAEL FULVIO, Rocaton

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JULIE MOORE, Rocaton

ROBIN PELLISH, Rocaton

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DAVID LEVINE, Groome Law Group

STEVE BURNS, Townsend

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ISHIKA BANSAL, Townsend

JARROD RAPALJE, Courtland

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P R O C E E D I N G S

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(Time noted: 9:50 a.m.)

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MR. McTIGUE: Good morning, Mr. Chairman,
and members of the Board. Welcome to the November 6,
2014 investment meeting of the Teachers' Retirement
System of the City of New York. I'll start by calling
the roll.

9

Mel Aaronson?

10

CHAIRPERSON AARONSON: Here.

11

MR. McTIGUE: Charlotte Beyer?

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MS. BEYER: Here.

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MR. McTIGUE: Thomas Brown?

14

MR. BROWN: Present.

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MR. McTIGUE: Sandra March?

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MS. MARCH: Present.

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MR. McTIGUE: Susannah Vickers?

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MS. VICKERS: Here.

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MR. McTIGUE: Carolyn Wolpert?

20

MS. WOLPERT: Here.

21

MR. McTIGUE: We do have a quorum.

22

I'll turn it over to the Chair.

23

24

CHAIRPERSON AARONSON: Thank you very
much.

25

We are going to start today with the

1 Comptroller's Office giving us a report.

2 MR. EVANS: Thanks, Mr. Chairman.

3 If you turn to page 37 of this little
4 book, you can see that September was a down month.
5 The portfolio was down a little less than 2 and a half
6 percent, 2.42 percent. The benchmark was down 2.24
7 percent. So the market is volatile; and Martin will
8 take you through some of the dynamics.

9 But we're past the point where the Federal
10 Reserve easing is putting constant upward pressure on
11 the markets. We began to anticipate some change in
12 dynamic earlier this summer. And you will see when we
13 go to the rebalancing efforts, we've taken our foot
14 off the gas, and we'll go through that in a couple of
15 minutes.

16 One thing, as you look through Martin's
17 charts, one thing to keep in mind is that, actually
18 volatility is the friend of the long term investor.
19 We want to get paid for taking risk.

20 One of the real problems with this
21 environment that we're in is that the Fed has pushed
22 interest rates so low, and asset prices have been
23 pushed so high, that the premium we're getting for
24 taking risk, in terms of locking up money for long
25 periods of time and taking credit risk with

1 corporations, that premium has gotten very, very
2 small.

3 And so, when fear returns -- and Martin
4 will show you the fear index -- that's actually our
5 friend long term. We can very carefully put money to
6 work and your managers can put money to work to make
7 extra money for the Teachers by taking risk.

8 So I will turn it over to Martin, and
9 he'll talk through the volatility; but volatility is
10 not always bad.

11 CHAIRPERSON AARONSON: I want to make a
12 comment about State Street's report in the system.
13 The previous trustee custodian used to send that
14 report to each of the trustees of the system.

15 MR. GANTZ: The blue sheet?

16 CHAIRPERSON AARONSON: So I'm asking if
17 that could start again?

18 MR. EVANS: We've talked internally about
19 this, Mel, and I checked and double-checked with
20 people. At one point in time the blue sheets were a
21 great early warning sign, early indication of what was
22 happening with the portfolios. State Street has
23 changed the timing and such that you really are
24 getting the best fulsome view of what's going on in
25 these reports that we're giving you.

1 We still get something called the blue
2 sheets, but as we've introduced alternative assets and
3 everything else, there can be a lot of noise in them.
4 And they're sort of a rough draft for staff to look
5 at. They're used for different purposes. They're a
6 rough draft for staff to look at.

7 Staff goes through it, they talk to State
8 Street, make sure State Street's caught all the
9 transactions and that sort of thing. And so it's so
10 preliminary I'm very cautious about issuing it to
11 trustees. If I issued it to one trustee in one system
12 I've got to issue it to all trustees.

13 I prefer, since the information is just as
14 good and maybe even more current with the reports
15 we're giving you, to focus on that. If that's in any
16 way not to your standards, we'll continue to work on
17 it. I think this is the best representation of the
18 portfolio.

19 CHAIRPERSON AARONSON: How are the blue
20 sheets different from what the blue sheets were
21 before?

22 MR. GANTZ: So, over time -- and so Thad
23 and Val will know this as well with our office -- if
24 you go back ten years, and this evolved over time.
25 Ten years ago when we were mostly public markets we

1 would get blue sheets within ten business days of the
2 end of the month, two weeks after the end of the
3 month, the following month.

4 Once we started introducing it, they
5 became a bigger part of the portfolio. The process of
6 State Street putting together these reports -- and
7 it's not just the alternatives, but it's also the
8 group trust, the commingled accounts.

9 For instance, think of the New York City
10 funds as not just a pension fund, but five separate
11 funds, but they're effectively 100 mutual funds being
12 run; because each of the managers in non-U.S. equity
13 and many other areas that are commingled have
14 different unit values that have to be struck; what
15 Teachers' portion is, what Police's portion is, what
16 NYCERS' portion is. And a lot of that takes time.

17 So instead of getting it over 10 business
18 days, by 10 business days, which we used to get when
19 it was all public markets, these days when we have a
20 lot of non-U.S. equity and a lot of alternatives,
21 we're getting the information pretty much near the end
22 of the following month.

23 So because your Board meeting is at the
24 beginning of the following month, you're getting the
25 information after we first scrubbed it, but there's

1 more scrubbing to be done.

2 CHAIRPERSON AARONSON: This information
3 is preliminary?

4 MR. GANTZ: Is still preliminary.

5 So next month, when you see the quarterly
6 report for September, that will be the final version.

7 MR. EVANS: But you're getting that
8 preliminary view that you used to think of as the blue
9 sheet, you're getting that now. The blue sheets are
10 sort of prescrubbed, this is a cleaner thing to be
11 distributed.

12 MR. GANTZ: Everything in red and green as
13 well.

14 MR. EVANS: Most times it would not be a
15 problem, but I'd hate to have something that required
16 a lot of scrubbing in everybody's hands.

17 MS. MARCH: I have a question. I hear
18 what you said about the blue sheets, these two sheets
19 or three sheets that are in the booklet are ready
20 before the public. Am I correct?

21 MR. EVANS: Not much.

22 MR. GANTZ: Because Teachers and Police
23 meet the first week of the month, we really only have
24 a day or two to go through to scrub. We do a good job
25 because we have a process to do it. But it gets

1 finalized after that, and that's when you see it in
2 the quarterly report next month.

3 MS. MARCH: So that sheets that are in
4 here are partially scrubbed; is that correct?

5 MR. GANTZ: The public markets are all
6 correct. It's the private markets and potentially
7 some of the allocations where we have commingled
8 accounts.

9 MS. MARCH: All I'm trying to do is reach
10 a middle ground. If these sheets are the sheets you
11 want to present to us and we were interested in having
12 them earlier, how much earlier is this ready? Could
13 it be in another form other than the book? What you
14 just said was they're not ready much before the book.

15 MR. EVANS: You're really getting what you
16 are looking for already.

17 (Talking over each other.)

18 MS. MARCH: That's fine.

19 CHAIRPERSON AARONSON: Thank you for the
20 explanation.

21 MR. GANTZ: I'll be happy to talk to you
22 further about this, to figure something out.

23 MR. EVANS: Martin, you can go through --

24 MR. GANTZ: Thank you, Mr. Chairman, good
25 morning, and Teacher Trustees.

1 was nearing historic lows. And that low of 10.32 was
2 achieved a few months ago. And historically speaking,
3 that is awful close to an all time low.

4 The high you see, which is not labelled, I
5 can tell you was nearly 30 but was over 25. So, the
6 volatility index more than doubled in the space of
7 just a few weeks, in September and especially early
8 October, when all of a sudden the things the market
9 was ignoring for several years, whether macroeconomic
10 events, economic growth in Europe, the concern about
11 the dollar, the concern about the Federal Reserve
12 tapering program, all of a sudden, the markets started
13 paying attention to it. So they had amnesia and then
14 all of a sudden they paid attention to it.

15 So when the market started paying
16 attention to it, volatility began and it was bad
17 volatility. As it turns out, later in October -- and
18 we'll go through this in just a bit -- the markets
19 calmed down when they realized, wait a second, in the
20 U.S. things are okay; and the Fed seems, we believe,
21 to have a handle on things.

22 And so the number is back down, as of the
23 printing of this a week ago, down to 17, which
24 historically is a reasonable number; and in fact the
25 October numbers were very positive numbers over all,

1 and we will go through that in a little bit.

2 But this tells a story that the volatility
3 really spiked in September and October, and that's why
4 you had a down September. October ended up being up,
5 reversing September, but halfway through October
6 looked awful. But the end of the month is really all
7 that matters, and we'll go through that in a minute.

8 So when investors are selling risky
9 assets, what are they buying? They're either putting
10 money in cash or under the mattress or they're putting
11 it in what we call risk free securities, Treasuries.
12 So page 20 shows the ten year Treasuries.

13 And you see, even though the QE program,
14 the bond buying program by the Fed, which was
15 announced recently, this past week, that they were
16 ending the bond buying program, unlike the European
17 Central Bank which is just starting, because they're
18 several years behind us, and Japan, which has even
19 worse problems.

20 The U.S. economy is much stronger. The
21 bond buying program was supposed to, by supply and
22 demand, make the prices go down and therefore the
23 yields go up. Because if the Fed is not buying,
24 someone else has to step in; and if someone else
25 doesn't step in, the prices will go down and the

1 yields go up.

2 The exact opposite happened. The reason
3 the exact opposite happened is because it coincided
4 with the fear in the market. When investors were
5 selling risky assets they bought risk-free assets,
6 including Treasuries.

7 That's why as of the date of this, 2/25,
8 which I believe is approximately where it is today.
9 We would expect that yields would go up further, and
10 Scott will talk more about this when we talk about
11 rebalancing.

12 The next page, 21, I normally don't go
13 through, but I think it's worth mentioning. This is
14 last month's investment high yield spreads. In short,
15 what this chart shows in blue is high yield in red, is
16 investment grade. What it shows is what the overall
17 premium is that the market is demanding to pay for
18 securities that are not risk-free. So blue for high
19 yield and speculative investments, and red investment
20 grade high quality investments.

21 As you see, red 107, blue 124, those are
22 basis points, basically. Investors are demanding over
23 4 percent premium over Treasury rates to compensate
24 for risk, for high yield, and a little over 1 percent
25 for investment grade.

1 What you don't see, you'll see next month,
2 what happened in October, which is, the high yield
3 went up to nearly 5 percent, really spiked up the
4 spreads, and investment grade spiked up to a lesser
5 extent because it's higher quality.

6 I can tell you also that we just ran the
7 numbers -- it didn't make the book -- we have numbers
8 you'll see next month, what it looked like the end of
9 the month. It spiked up and then came right back
10 down. So the numbers are almost exactly where they
11 are right now.

12 So while it was a crazy month, volatility,
13 if you went to Mars and came back, the numbers never
14 changed.

15 What happened in the overall markets? If
16 you turn to page 25, this is a one year chart of the
17 three major market indexes. In white is the U.S.
18 Russell 3000, in orange is the EAFE developed markets,
19 and in yellow is emerging managers.

20 You see the U.S. is well ahead of
21 developed markets, in Europe which is dominated by
22 Japan, and Europe, which are either in recession or
23 close to it, or trying to come out of it. And
24 emerging markets are tied to the strength of the
25 dollar and concern about the demand, because they're

1 export driven economies.

2 You see those indices, the numbers are
3 negative, as you see on top here (indicating), the
4 returns over here, the total returns, are negative, or
5 slightly negative, but U.S. are up. You can also see
6 the volatility where prices went down significantly
7 then came back up; to the point that the S&P 500 is
8 now at a new record high.

9 If you turn to pages 27 and 28, over here,
10 in the middle of the book, this shows what happened in
11 September. And the first section shows U.S. So in
12 the middle the Russell 3000 is down 2 percent; fiscal
13 year to date is flat, third column I should say.

14 Virtually all the numbers here are
15 negative, it was a bad month, September. The next set
16 of numbers are non-U.S. equity. So EAFE was down 3.84
17 percent, Teachers' custom benchmark was down 7 and a
18 half percent.

19 The last section, even for fixed income,
20 fixed income was down, Core+5 was down less than 1
21 percent. And high yield on the next page was down
22 nearly 2 percent. And even bank loans were down.
23 TIPS were down, convertible bonds were down, REITs
24 were down 5 percent.

25 Putting that all together on the next

1 page, what were the returns for the month? On page
2 29, there were no positive contributors, there were
3 less negative contributors, but no positive
4 contributors. So all the way on the left, the return
5 for the month was minus 242, bringing in the middle
6 the fiscal year to date total fund return of minus 1
7 percent, minus 106.

8 I can tell you since I ran the numbers
9 yesterday, an estimate of course, since I'm not the
10 custodian, but I ran an estimate, because of the good
11 October, and I'll read you what the October numbers
12 were generally, just to give you an idea of how good
13 October was.

14 The U.S. Equity numbers were up 2 and
15 three-quarters percent. Emerging markets were up a
16 percent. REITs were up 10 percent for the month.
17 Core+5 was up 1 percent. Interest rates went down.
18 High yield was up 1 and a half percent. Convertible
19 bonds were up. You get the idea.

20 So that negative 1 percent seen for fiscal
21 year to date, we expect that to turn around. So when
22 you get the next month's report that shows what the
23 returns are through October, I'd expect it to be in
24 the range of close to plus 1 percent; and therefore
25 close back to the record high.

1 So the next page is page 30, which shows
2 the asset allocation and rebalancing ranges, and I'll
3 turn it over to Scott.

4 MR. EVANS: So again, this chart shows
5 adjusted for the fact that we hold some securities as
6 we invest our alternatives portfolio. It shows the
7 asset allocation across different asset categories.
8 Green, for instance, is U.S. Equities. Dark blue is
9 long term bonds.

10 And if everything is zero it means we're
11 just exactly on our long term plan. I think it's 63
12 percent equities for the Teachers portfolio. So, for
13 just exactly our long term plan, everything is zero.

14 Now, earlier this summer when I first
15 arrived, we had a very large overexposure to U.S.
16 Equities. It was up at the top of the permissible
17 band. And as we were beginning to exit the period of
18 time where the markets were predicted being pushed up
19 by the Federal Reserve quantitative easing program and
20 other easy money policies, we thought it made more
21 sense to go back to a normal position back toward
22 zero.

23 You can see at the end of September we're
24 partially back toward a neutral position. October was
25 very strong. We took that strength to eliminate the

1 rest of the overweight in equities. So today, the
2 snapshot at this very moment is close to a zero
3 position in U.S. Equities.

4 And so, this puts us in a position to be a
5 rebalancer. What does that mean? It's the opposite
6 of market turn. When everybody gets enthusiastic and
7 bids the market up, we sell. When everybody gets
8 pessimistic and bids the market down, we buy. And the
9 reason we're doing that is, we're trying to maintain a
10 steady, constant exposure to different asset classes.

11 And rebalancing, done in a systematic way
12 over time, is perhaps the most effective form of
13 tactical rebalancing. And tactical is the opposite of
14 the usual thing; us feeling we can outsmart the
15 market.

16 And it works particularly well when the
17 market is volatile, going up and down all the time,
18 for obvious reasons.

19 So you can expect it will waffle a little
20 bit, but you can expect us to be in or around zero as
21 long as we're in the current market environment, with
22 one exception, and it's a big exception.

23 The dark blue panel, which is long term
24 bonds, any bonds over five years, we are not getting
25 paid to take that risk at all in the current

1 environment; record low rates, record low real
2 interest rates. So we're just barely covering
3 inflation, locking up money for more than five years.

4 We feel that it's better to hold some
5 shorter term bonds. So the grey bar is anything under
6 five years, and we have money in two year bonds.
7 There's the risk free bonds other than the risk of
8 rates changing.

9 So when interest rates resume their normal
10 pattern and begin to pay us for taking the duration
11 risk that we take and the inflation risk, we will
12 resume a normal pattern there. But expect us to have
13 this tilt for the time being. Otherwise, we have no
14 particular, we'll let the market determine our
15 rebalancing policy.

16 With that, Martin, I'll kick it back to
17 you.

18 MR. GANTZ: I want to note for the record
19 we're within all the rebalancing policies as of the
20 end of September. And also, from what Scott mentioned
21 with U.S. Equity, because the market went up in
22 October we're still going to have to do a little more.
23 Because it's a good problem to have, that equities
24 went up so we'll have to sell, and we'll sell them,
25 which is at least half of the equation.

1 The details, starting on page 32, 33, show
2 what we showed in pictures on the previous pages, show
3 all the number percentages and ranges. For instance,
4 U.S. Equity has a 6 percent plus or minus range.
5 We're roughly halfway. We took it down a point in
6 September. And we did it actually, I believe, the end
7 of August, beginning of September, the first week of
8 September, so it was before the market went down, a
9 good time we did it. And all those numbers are there
10 for you to see.

11 Next is on page 35 and 36, where the
12 market values stand; 35 is the year, the last 12
13 months, rolling 12 months, and page 36 shows the last
14 ten years. So on page 35 you see that September was a
15 negative month, so the market value of Teachers is
16 below \$58 billion. But as I told you before, October
17 was back up, so we're back up near record territory
18 again as of the end of October, which you will see
19 next month.

20 For the fiscal year to date, for the year
21 that doesn't change, it just shows what the return,
22 the note on the bottom, that the ten year return
23 through September was 7.39 percent. We believe it's
24 in excess of our required --

25 Next page, on page 37, is a summary of all

1 the asset classes and returns. And starting on page
2 38 towards the end of the book, shows each and every
3 one of the managers, as well as the sectors, versus
4 the benchmarks, whether they're underperforming or
5 outperforming. And at the very end we show private
6 equity, all the private equity holdings, all the real
7 estate holdings, as well as --

8 Any questions?

9 Thank you.

10 MR. EVANS: We have one other thing to do
11 in the public session. We'd like some time to have an
12 open discussion about having trustee education
13 sessions. This is something that's been requested in
14 various meetings I had with trustees across the
15 systems. The idea would be to set up several forums
16 to talk about topics of mutual interest of the
17 trustees across the systems.

18 We had a lot of interest in this,
19 particularly from folks at NYCERS. We wanted to get
20 everybody's perspective on topics that would be good
21 to discuss; and also, how we could set up this forum
22 to be most effective.

23 I know years ago something similar was
24 tried which didn't work for everybody, so we're
25 totally open minded about how to structure it. We

1 could have a consultant that's particularly
2 knowledgeable about the topic of interest come in. It
3 could be Rocaton, it could be Callan or somebody else.
4 We could have an academic who's seen as the foremost
5 expert come in and talk to us. Certainly here in New
6 York City we have a fabulous academic community, but
7 we could really get them from all over the country.

8 We could have someone practicing in the
9 pension business and some other system of state
10 teachers, Florida or California, come in and talk to
11 us about how they tackle a particular problem, so we
12 can get a sense of how best practices is being done
13 across the public pension systems in the U.S.

14 So, we're open. We wanted to get your
15 thoughts on it, particularly if there are topics that
16 you'd like to see in this type of forum. The idea
17 would be to gather, it would be an open forum for all
18 trustees across all five systems, and the
19 Comptroller's Office would set it up and coordinate it
20 and so forth; but it would be your show and your
21 topics.

22 MS. MARCH: I think there's two roads we
23 should be following. I think there should be
24 education of all the systems. And that could be a
25 forum set up, and I think, Scott, your working with

1 the five consultants, you could come up with topics
2 that maybe on a quarterly basis we can have an
3 educational forum. But I think we should have it at
4 every one of our investment meetings, some form of
5 education. Your working with Rocaton, who has been a
6 constant educator for this system, might be very
7 helpful; and maybe we could at every investment
8 meeting have some topic that we could be educated on.

9 I'm not the kind of educator who thinks
10 that decisions should be made for me all the time. I
11 think it should be done in collaboration. I think we
12 should talk about what you think our needs are, and I
13 think we should tell you what we think our needs are,
14 and that's how the best type of education occurs.

15 And we could do it in half an hour, and it
16 might very well be that your working with Rocaton, we
17 could bring in one of the people from one of our
18 managers who is not a marketer, but in fact who
19 understands the investments that his firm is making,
20 and he's coming in to educate us about that.

21 And I think that's the kind of education
22 we should have. And I think maybe over the course of
23 the next month the Comptroller's Office, working with
24 Rocaton, you could come up with a plan. And I think
25 the Trustees should also think about it, and when you

1 come back with your plan, we should add the things
2 that we think are very important to us.

3 But education should not be done only on a
4 quarterly basis. Education should be done on a
5 constant basis. And since we automatically, we meet
6 every month, that's how we should work it out. And we
7 can do it together.

8 And I'd like to throw this out. I'm not
9 sure the education should be in public session. And
10 I'm not sure that the education should be in public
11 session, not because I don't think the public should
12 know, but I think there are questions that we might
13 ask that might in fact move the markets, if you were
14 to give us an answer.

15 So I'd like us to think about the fact
16 that there might be some sessions that we would do in
17 a public session; but I also believe that there are
18 educational sessions that we should be doing in our
19 executive session, if that's what they are called.

20 MR. EVANS: Thanks; very helpful.

21 Other feedback from Trustees?

22 MS. BEYER: I'd like to wholeheartedly
23 endorse your suggestions. I think it's an excellent
24 idea to have a 30 minute education session in
25 executive.

1 My only disagreement is, sometimes the
2 market has a firm who's an excellent teacher and also
3 knows how to teach; whereas a brilliant investment
4 person is not always the best teacher. I'm joking.

5 MS. MARCH: I stand corrected.

6 MS. BEYER: But I think the key, as you
7 know well, is there needs to be a goal of each of the
8 half hours. What is the learning objective? I think
9 that needs to be very crystal clear. And I think the
10 canvassing of all of us of what the key topics we
11 think the Board needs would be the first order of
12 business, and then let you and Rocaton, others. And
13 we might have great speakers in mind as well, that can
14 come in for half an hour.

15 MS. VICKERS: Do you have any topics in
16 mind?

17 MS. BEYER: Yes. Right now, obviously the
18 ones that were in the earlier e-mails I totally agree
19 with; asset allocation, market timing versus
20 rebalancing, and so on and so forth; modern portfolio
21 theory, all of that; governance.

22 MR. EVANS: Right.

23 MS. WOLPERT: Sandy, that all sounds
24 really great. I go along with your idea of coming up
25 with ideas. We've shared them at other boards, I'll

1 share them here and they can be the start of a list.

2 What we had said at other boards on
3 performance metrics, what are the metrics we look at,
4 what do they show, what do they not show?
5 Particularly, I know we talked a lot about the
6 illiquid asset classes, what have we learned about
7 them, what have we not, what should be, that sort of
8 thing.

9 Also, risk management, what kind of
10 reporting do we get on risk, should we get different
11 information, are there ways we could handle risk
12 management better?

13 Last, Charlotte mentioned governance. And
14 NYCERS did an RFP in 2013 for a governance expert to
15 come in and do some training and diagnostics. If the
16 Board were interested, that might be something we
17 could work with them together on or not. But those
18 are things we threw out at other boards.

19 CHAIRPERSON AARONSON: For the next
20 investment meeting, we can come back with some ideas,
21 and we will have thought about it.

22 MR. EVANS: In the meantime I'll be sure
23 at your direction to speak with Robin and the folks at
24 Rocaton, and we're trying to navigate here with all
25 five boards to pull something together where we have

1 mutual interest. I think it would be particularly
2 effective where we could get somebody to come in and
3 be able to speak with all five of our boards. If, in
4 fact, all five of the boards have interest, I think
5 there are a lot of efficiencies there, both for the
6 speaker and for the Trustees.

7 Not to mention, and I agree the forum
8 ought to be a private forum, but it is a chance for
9 you to hear the perspectives of the other New York
10 City trustees as well on some of these topics, and I
11 think we're all stronger for having that dialog in
12 cross-fertilization of ideas.

13 So, that would be great. We'll work with
14 Robin. We'll report back when we see you next month.

15 CHAIRPERSON AARONSON: Does that
16 complete --

17 MR. EVANS: It does.

18 CHAIRPERSON AARONSON: Robin?

19 MR. FULVIO: We'll start with the
20 performance report on the diversified equity fund. We
21 have a handout, month of September. So, you can see
22 at the end of September the diversified equity fund
23 had \$1.2 billion in assets. And also you can see on
24 this page that's relative to each of the underlying
25 composite targets. Each of the composites is very

1 close to its ultimate target. Again, that goes back
2 to the constant ongoing rebalancing process that TRS
3 employs with this fund.

4 It's just a slight, modest underweight to
5 international equity, and that's really the result of
6 a relative weakness in the non-U.S. equity markets
7 relative to the U.S. the past multiple months.

8 So if there's no questions on the
9 allocations, I'll actually flip ahead to page 3. And
10 we'll start by talking about the performance for the
11 total fund. You can see in the middle of the page the
12 line item called "Teachers Total."

13 For the month of September the fund was
14 down 2.4 percent, and that was directionally in line
15 with the markets. You can see that the broad U.S.
16 equity markets, measured by the Russell 3000, were
17 down about 2.1 percent. Again, there's some lag there
18 by 32 basis points, 34 basis points. And relative to
19 the hybrid benchmark, which again, is the passive
20 representation of the underlying strategies in this
21 fund. That benchmark was down about 2.3 percent. As
22 you would expect, the fund's performance closely
23 tracks that over time.

24 Over the year to date period, the fund
25 added about 5.1 percent, and relative to the broad

1 U.S. equity market has lagged by 180 basis points.
2 Again, that lagging was due largely in part to the 15
3 percent allocations to non-U.S. equities within the
4 strategy. You can see above the return for the total
5 fund that the total international composite for the
6 same year to date time period was down about 1.2
7 percent. So some notable underperformance of non-U.S.
8 markets relative to the U.S.

9 Then, if you wouldn't mind flipping back
10 to the prior page, page 2, you can see for the month
11 of September, toward the top of the page, the passive
12 composite again accounts for a significant portion of
13 the assets in this fund, performing in line with the
14 benchmark, as we would expect.

15 Below that the defensive strategies
16 composite, down about 1.9 percent. Again, relative to
17 the U.S. Equity market, there is some down market
18 protection that we'd expect to see in the defensive
19 strategies composite. On a year to date basis that
20 composite has added about 5.6 percent, so it has
21 managed to do a fairly reasonable job of keeping up
22 with the U.S. equity calendar period.

23 Below that you can see the total active
24 manager performance for the U.S. equity composite,
25 down about 2.5 percent. Again, slightly trailing the

1 Russell 3000 for the month, as well as the year to
2 date period, up about 5.9 percent, again slightly
3 behind the broad U.S. Equity market. You can see over
4 longer term time periods the active management
5 significantly, certainly contributed to the
6 performance of this fund over time.

7 Any questions on Variable A?

8 Please flip over to the other performance
9 report for Variables B, C, D and E. We'll start on
10 page 1, a summary of the performance assets for
11 Variable B, the bond fund. You see at the end of
12 September the fund had \$341 million in assets. And
13 again, the underlying strategy for this fund is a
14 short term credit strategy.

15 For the month of September it was down
16 about 20 basis points. Relative to its benchmark it
17 was right in line. For the year to date time period
18 the fund was up about 84 basis points, and that
19 slightly lagged its benchmark and returned about 1
20 percent through September.

21 Page 2, if there are no questions on that.

22 We'll start with the international equity
23 fund, Variable C. At the end of September it was
24 about \$103 million in assets. Again, you see below
25 that the performance of this option, given the

1 performance of non-U.S. Equities markets in September,
2 underperforming U.S., this strategy in itself was down
3 about 3.9 percent, roughly in line with its benchmark.

4 For the year to date period, the total
5 strategy was down about 1.5 percent, slightly trailing
6 the EP index as well. And again, we're going to talk
7 more about this program as well, as this fund mirrors
8 the international equity composite within the
9 diversified equity fund.

10 Variable D, the inflation protection fund,
11 that was about \$42 million in assets at the end of
12 September. For the month it was down 3.5 percent.
13 You can see the various proxies we use to compare the
14 strategy, which we would expect over short term time
15 periods is not exactly the same, but over longer term
16 time periods we expect the strategy to outperform
17 those multiple proxies below there.

18 For the year to date time period this
19 strategy was up about 3.7 percent, ahead of the TIPS
20 proxy below, and trailing by a couple percentage
21 points the CPI plus 5 percent proxy that's used for
22 the strategy.

23 The socially responsive equity fund,
24 Variable E, about \$85 million at the end of September.
25 You can see toward the bottom of this page, for the

1 month of September the performance of this fund was
2 down 90 basis points, adding value over its benchmark
3 the S&P 500 index, which was down about 1.4 percent
4 during September. Year to date, the strategy was up
5 about 5 percent, and you can see strategy given its
6 nature, it's lagging over the year to date time
7 period. The other time periods, over the longer term,
8 have fared somewhat nicely against the S&P 500.

9 If there are no questions on September, we
10 can flip quickly to October. I know Scott and Martin
11 already talked a little about the performance for
12 October. Again, a volatile month, but ultimately U.S.
13 equity markets did end on a positive note, adding
14 about 2.75 percent. You can see below that the
15 non-U.S. developed equity markets relative to the U.S.
16 are underperforming again, negative 1.5 percent for
17 the month.

18 The defensive strategies benchmark is up
19 about 1.7 percent. So again, providing some up-market
20 participation but not quite as much as you see from
21 the broad U.S. equity markets. And just below that,
22 the passive representation of TRS strategies, which we
23 would expect to look pretty similar to the return for
24 the diversified equity fund, up about 2 percent for
25 the month.

1 Below that you can also see the
2 performance of the underlying strategy mutual funds
3 for Variables D and E. Again, positive performance
4 from all of those.

5 Any questions?

6 CHAIRPERSON AARONSON: How about November?

7 MR. FULVIO: Pretty good so far.

8 CHAIRPERSON AARONSON: Thank you very
9 much. Is this the entire?

10 MS. PELLISH: That ends the public agenda.

11 MS. MARCH: I move pursuant to Public
12 Officer Law Section 105 to go into executive session
13 for the purpose of discussion regarding the purchase
14 and sales of securities and updates on specific
15 investment managers.

16 CHAIRPERSON AARONSON: Is there a second?

17 MS. WOLPERT: Second.

18 CHAIRPERSON AARONSON: All in favor?

19 (A chorus of "Ayes.")

20 Any opposed?

21 We're now in executive session.

22 Those who are not supposed to be here
23 please leave.

24 (Discussion off the record.)

25

1 (Whereupon, the Board entered executive
2 session.)

3 MS. VICKERS: That concludes our executive
4 session.

5 (Discussion off the record.)

6 MS. VICKERS: I make a motion to move into
7 public session.

8 MS. MARCH: Second.

9 CHAIRPERSON AARONSON: Any discussion?

10 (No response.)

11 All in favor?

12 (A chorus of "Ayes.")

13 Any opposed?

14 We're now in public session.

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1 (Whereupon, the Board returned to public
2 session.)

3 CHAIRPERSON AARONSON: We're now back in
4 public session. And we'd like to get a review on the
5 record of what we did in executive session.

6 Susan?

7 MS. STANG: The Board held an
8 attorney-client privilege session, during which it
9 authorized the Law Department to take certain action
10 with regard to securities litigation.

11 In executive session of the variable funds
12 there was one brief manager update presented.

13 There were two presentations from emerging
14 market managers received. Consensus was developed,
15 which will be announced at the appropriate time.

16 In the executive session of the pension
17 fund two manager updates were presented, and a re-up
18 for an existing real estate manager was presented.

19 CHAIRPERSON AARONSON: Is there any other
20 business before the Board?

21 (No response.)

22 Is there a motion to adjourn?

23 MS. WOLPERT: So moved.

24 MS. MARCH: Second.

25 CHAIRPERSON AARONSON: Any discussion?

1 (No response.)
2 All in favor?
3 (A chorus of "Ayes.")
4 Any opposed?
5 We're adjourned.
6 (Time noted: 12:01 p.m.)
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1 C E R T I F I C A T I O N

2

3 I, Jeffrey Shapiro, a Shorthand Reporter and
4 Notary Public, within and for the State of New York, do
5 hereby certify that I reported the proceedings in the
6 within-entitled matter, on Thursday, November 6, 2014,
7 at the offices of the NEW YORK CITY TEACHERS RETIREMENT
8 SYSTEM, 55 Water Street, New York, New York, and that
9 this is an accurate transcription of these proceedings.

10 IN WITNESS WHEREOF, I have hereunto set my
11 hand this 9th day of November, 2014.

12

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15 JEFFREY SHAPIRO

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