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     TEACHERS' RETIREMENT SYSTEM OF THE CITY OF NEW YORK
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                      INVESTMENT MEETING
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 6
                  Thursday, February 6, 2025
 7
                          10:11 a.m.
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 9
              Teachers' Retirement System of NYC
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                 55 Water Street, 16th Floor
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                   New York, New York 10041
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                       William Montague
                       Digital Reporter
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              Notary Commission No. 01M00009174
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                           APPEARANCES:
     PATRICIA REILLY, EXECUTIVE DIRECTOR
    THAD MCTIGUE, DEPUTY EXECUTIVE DIRECTOR
    THOMAS BROWN, CHAIR, TRUSTEE
 5
    NADIA FAZHULINA, MAYOR'S OFFICE, TRUSTEE
    JOHN DORSA, OFFICE OF THE COMPTROLLER, TRUSTEE
    VICTORIA LEE, TRUSTEE
 7
    CHRISTINA MCGRATH, TRUSTEE
    ANTHONY GIORDANO, PANEL FOR EDUCATIONAL POLICIES,
 9
     TRUSTEE
10
11
   Also Present:
12
   VALERIE BUDZIK, TRS
13
   LIZ SANCHEZ, TRS
14
   PRISCILLA BAILEY, TRS
15
   ARISTEA AFTOUSMIS, TRS
   LOREN PERRY, TRS
16
    KOMIL ATAEV, TRS
17
18
    RON SWINGLE, TRS
    ISAAC GLOVINSKY, ESQUIRE, TRS
19
    STEVE MEIER, BUREAU OF ASSET MANAGEMENT
20
21
    KATE VISCONTI, BUREAU OF ASSET MANAGEMENT
22
   ENEASZ KADZIELA, BUREAU OF ASSET MANAGEMENT
23 WILFREDO SUAREZ, BUREAU OF ASSET MANAGEMENT
    JOHN AHN, BUREAU OF ASSET MANAGEMENT
24
25
    MAREK TYSZKIEWICZ, CHIEF ACTUARY
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0003
    DONALD DE ROSA, OFFICE OF THE COMPTROLLER
    DAVID LEVINE, GROOM LAW GROUP
   MICHAEL FULVIO, ROCATON/GOLDMAN SACHS
    AMANDA JANUSZ, ROCATON/GOLDMAN SACHS
 5
    SEAN BARBER, HAMILTON LANE
   GINA TARANTINO, GOLDMAN SACHS
 6
 7
    JUSTINE JAUME, TRS
 8
    SEAN KIRKPATRICK
 9
   DAN ZILBERMAN, WARBURG PINCUS
10
   JEFF STEIN, WARBURG PINCUS
11
    JIM WILSON, WARBURG PINCUS
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    ALEXI BAKER, WARBURG PINCUS
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               (The proceedings commenced at 10:11 a.m.)
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               MS. REILLY: Good morning. Welcome to the
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     Investment Meeting of the Teachers' Retirement Board for
     February 6th, 2025.
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               I'll start by calling the roll.
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              Nadia Fazhulina?
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              MS. FAZHULINA: Present.
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              MS. REILLY: Thomas Brown?
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              CHAIRMAN BROWN: Good morning, present.
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              MS. REILLY: Karine Apollon?
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              Gregory Faulkner?
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              Anthony Giordano?
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              All right. John Dorsa?
              MR. DORSA: Present.
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              MS. REILLY: Victoria Lee?
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              MS. LEE: Good morning, present.
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              MS. REILLY: Christina McGrath?
              MS. MCGRATH: Good morning, present.
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              MS. REILLY: We have a quorum. I'll turn it
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   over to the Chair.
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               CHAIRMAN BROWN: Great, thank you, Patricia.
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               Good morning, everybody. And we'll start this
23
    morning's meeting with Goldman Sachs and the Passport
24
    Funds December 2024 Performance Review.
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              MS. JANUSZ: Thanks, Tom.
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               CHAIRMAN BROWN: Thank you, Amanda.
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MS. JANUSZ: I think Gina from our team is pulling up the December flash report.

And for the month of December, we did have negative returns across the board for the Variable Funds. You can see in that first column of returns in the flash, although all modestly negative, you know, anywhere from about 1 percent to 3 percent range for the Variable Funds.

We did, as kind of a market backdrop, we did see the Fed cutting interest rates by another 25 basis points in the December meeting, so ending the year down 1 percent from where we were in terms of highs for interest rates earlier in the year. But we also did have the Fed come out with more hawkish comments around a more gradual pace for cuts from here on out.

So in terms of markets, we did, of course, have a bit of a drop at the end of December, a little bit of negative markets, but overall, like I said, modestly negative results for the month.

If we look out for the calendar year for the Variable Funds, you see positive results across the board for each of the Variable Funds, although a little bit of a mix in terms of relative results. The Diversified Equity Funds, where the bulk of your assets

sit in the Passport Funds, was up over 18 percent, when we look at the full calendar year, the strongest component of that return coming from passive US equity exposure, a little bit of weaker results from the international sleeve, which only was up around 3-and-a-half percent for the calendar year.

Looking down the page, I would also highlight the Sustainable Equity Fund, which was one of your strongest absolute performance on the year, was up over 20 percent for calendar year '24, but did not keep pace with its benchmark. And that's pretty typical for what we saw last year. It was a difficult time for active managers in general, and particularly in this large cap growth space, that Russell 1000 growth benchmark that the Sustainable Equity Fund benchmarks itself was really one of the toughest benchmarks to beat and was very much dominated by those big high flying growth stocks that have dominated equity markets.

So overall, a strong year for the Variable Funds, and we ended the year around \$21.2 billion in total assets for Variable Funds.

CHAIRMAN BROWN: Thank you, Amanda.
Any questions for, Amanda? No? Great.
Then we'll move on to the January 2025 Market
Performance Update.

MS. JANUSZ: Yeah. So as you all know, we don't yet have results for the funds themselves, but we do have a benchmark report to use as proxy for the

Passport Funds here, and thankfully, for the month of January, we saw a bit of a bounce-back from the negative results in December, in pretty similar scale. So December, most of your funds were down around 3 percent 8 for the month of January, up around 3 percent for most 9 of those funds. The Balanced Fund being up around 1.3 10 percent in January. 11 And of course, towards the end of January, we 12 did see a couple of blips, particularly around the noise 13 around DeepSeek and what that might mean for stocks like 14 NVIDIA and others that are playing in this AI space, and 15 also the disruption around what's going to be happening with tariffs with different countries and trading 16 17 partners. That has carried through here into February. 18 So despite a little bit of noise at the end of 19 the month, we did land in positive territory across 20 asset classes here for January. 21 CHAIRMAN BROWN: That's good to know. Great, 22 thank you, Amanda. 23 Any questions for Amanda? Great. 24 And then we move on to the Public Agenda 25 Pension Fund Market Commentary. 0008 1 I guess, Steve, you'll take it away? 2 MR. MEIER: Yep. Thank you, Mr. Chair. 3 CHAIRMAN BROWN: Thank you, Steve. Thank you. 4 MR. MEIER: Great. Just to echo a lot of what 5 Amanda has already said, and I'll be very succinct this 6 morning, on the first slide -- Donald? 7 Just a quick look at, well, three things, the 8 economy as a backdrop to the markets, and then finally 9 your performance. 10 So the economy is actually in quite good 11 shape. You can look here on the upper left-hand side, 12 you can see real GDP for the fourth quarter came in at 13 2-and-a-half percent above trend. Trend is using around 14 2 percent, maybe 2.1 percent, so solid growth. 15 Inflation is below that. You can see US 16 inflation, CPI for December year over year, just 2.9 17 percent, so it's trended down. It's actually up a 18 little bit from where it had been previously. Inflation 19 has proven to be stickier, I'd say, than the Fed likes, 20 and Amanda is absolutely correct that we had a rate cut 21 in December, but hawkish sentiment that it will be 22 probably a while until there are more. The market, 23 right now, is pricing between one and two additional 25 24 basis point rate cuts by the end of 2025. 25 The employment picture is actually quite 0009 strong as well. If you look on the upper right-hand 1 side, the unemployment rate, as it stood in December, is 4.1 percent. We have a new non-farm payroll report and unemployment report tomorrow morning at 8:30. December, non-farm payrolls were expected to come in at

165,000 jobs created. It actually came in at 256,000 jobs created.

Consensus estimate for tomorrow is 4.1 percent unemployment and another 170,000 jobs created in the month of January. We'll see how that pans out.

And finally, on the lower right-hand side, world currencies, the US dollar is pretty much strong across the board, evidenced by the other currencies showing up in red relative to the US dollar. This is all relative to the US dollar. So again, strong dollar. It has to do with a number of things. The growth rate is quite good in the States. There's perception that we have a new administration that will be, perhaps, more pro-growth, which is attracting more capital into the US markets, and again, just the positive capital flows associated with that.

On the next slide, a quick look at rates. On the upper left-hand side, you can see where we have been over the last year. Rates, as Amanda reflected, came down in the US, official interest rates, 100 basis

points.

1 2

The Bank of England actually cut rates another 25 basis points just this morning, which means that their change over the last year is down 75 basis points.

And the Bank of Japan at the bottom there is really an outlier. They actually just raised rates again in January, so their official rates are now 50 basis points, and again, that's coming -- sorry, 60 basis points. That's coming off of where they were a year ago, at a negative 10 basis points. They were -- had negative rates for a prolonged period of time, and this is the first rate hiking cycle since the global financial crisis. So some -- a differentiated outcome there.

The slide below that, there's -- sorry, the chart below that, US Treasury yield curve. The red top is the most recent, and it shows that we really had mostly a dis-inversion of the yield curve, meaning that longer rates are now typically longer than short rates. You'd expect to get more -- a maturity premium as you invest out of the curve.

The fact that that red bar, that red line is above the arm bar also reflects that US Treasury yields have moved up and bond price is low. It's been a little bit painful, painful to get there, but the income

component of your fixed income investments is now more significant, which is a benefit.

On the upper right-hand side, you can see we have investment grade credit spreads and high yield credit spreads. They have actually come in quite a bit. I don't know that they're necessarily compelling now. A lot of this has to do with the fact that we have had

strong growth, relatively low defaults, but for example, in high yield, and you can see on the far right-hand side the change is a decline of 70 basis points in high yield spreads. And the spread is basically what you get, an equivalent US dollar Treasury with the same duration plus, in this instance today, 260 basis points of additional spread.

And finally, below that, you can see how the yield curve has changed. So two-year yields are basically where they were a year ago. They were at 420, they were 420 this morning, they were at 421 yield a year ago. But we have seen a backup in longer term rates for a number of reasons.

US Treasury 10-year sovereigns have actually moved up 63 basis points. Higher yields mean lower bond prices. Again, a little bit painful to get there, but you now have carry and income associated with your fixed income investments. That is very positive.

The last note I'd make, last comment I'd make on the slide is the 30-year fixed mortgage rates. It's still at 7 percent, still relatively high. That has to do with the backup in US Treasury yields. And obviously, I don't think that's a great picture for housing, and that's why existing home and new home sales have been down. There's a lot less activity in internal over in housing right now because the mortgage rates are relatively high.

On the next slide, a quick just look year-to-date where we are on stocks and bonds? Here's the good news, and I think Amanda touched on this as well in her January update, stock prices are up pretty much across the board, with a couple of exceptions towards the bottom in Asia, but that's just year-to-date. You see the percent change year-to-date, and the percent change in currency differentials year-to-date, that's what those two green lines on the left are showing you, those columns. So a good outcome so far for stocks, although it's very early, it's only one month's worth of performance.

And on the right-hand side, those are 10-year sovereign yields. Most of those numbers to the far, far right, the year-to-date change, are negative. That means that yields have come down, bond prices have gone

1 up. So a positive thing for portfolios as well.
2 Now to the substance of the conversation.
3 Next slide. A quick look at your performance over
4 different periods of time, and you can see here that
5 your performance in one month for December was actually
6 mostly negative in public markets. Amanda talked about
7 the fact that the markets have sold off and we're a
8 little bit more volatile. Typically, you'd expect to
9 see a Santa Claus rally in December and see more green,

but we didn't have that this year. 10 11 Most importantly, I think you need to look 12 out, say 10 years, to look at the long-term average 13 annual returns per asset class. And at the very bottom, 14 your total plan returns for the 10-year period, average 15 7 percent, which is your benchmark return target. And 16 you can see, obviously, we have had differences in terms 17 of performance. So US equities, on average over the 18 last 10 years, have returned 12.6 percent, and those are 19 your US equity investments, your portfolio performance. 20 Remember that the average of the five general 21 consultants, the average 10-year return assumption for 22 US equities is just 6.7 percent, so I just caution you 23 not to expect a 12.6 percent going forward. It should 24 come down, if I had to guess, in the low to mid single 25 digits perhaps this year, but that's just a guess. 0014 1 I think the other two takeaways are the 2 performance, on average, of private equity at 13.8 percent, which is, obviously, why you invest and spend 4 so much time in private equity, and I think we're 5 exceptional in that area. 6 Also, infrastructure, you can see with it 7 steady Eddie, one year, 10.3 percent, three years, 10.5 percent, 11-year average annual return, 11 percent, and 9 fully for 10 years, average annual returns for the 10 infrastructure portfolio, again, under DCIO Petya 11 Nikolova's watchful eye and really strong investment acumen, up 11.8 percent on average. So good outcomes 12 13 and we hope to continue that in the future. 14 Any questions about anything I touched on? 15 CHAIRMAN BROWN: Any questions for Steve? 16 Thank you, appreciate it. 17 I think that wraps up our agenda for the 18 Public Session. Any questions? Great. 19 Is there a motion to go into Executive 20 Session? 21 MS. MCGRATH: So moved. 22 CHAIRMAN BROWN: Thank you. 23 MR. DORSA: Second. CHAIRMAN BROWN: And thank you, John. 24 25 Any questions? All those in favor of going 0015 into executive Session, please say aye? 1 2 (Ayes were heard.) 3 CHAIRMAN BROWN: Those opposed, say any? Any 4 abstentions? 5 We are now in Executive Session. Thank you. 6 (Exit Public Session; enter Executive 7 Session.) 8 (Exit Executive Session; enter Public 9 Session.) 10 CHAIRMAN BROWN: Thank you. We are now back 11 in Public Session. Welcome back.

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               We are going to have a readout from Priscilla
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     or -- oh, Priscilla. Priscilla Bailey, thank you.
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     We'll have a readout.
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               MS. BAILEY: You bet.
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               In the Executive Session of the Passport fund,
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     there was no manager update.
18
               There was a presentation on a manager
19
     recommendation. Details will be made -- to be made
20
     available at the appropriate time.
21
               In the Executive Session of the Pension Fund,
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     there was an update on preliminary performance.
23
               There was no manager update.
24
               There was a private equity presentation.
25
     Consensus -- consensus was reached. Again, details to
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    be made available at the appropriate time. Thank you.
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               CHAIRMAN BROWN: Thank you, Priscilla.
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               MS. BAILEY: Thank you.
               CHAIRMAN BROWN: I think that concludes our
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 5
     business in Public Session.
               And as always, before we adjourn, I'd like to
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 7
     thank Will, our recorder, and Richard, our TRS tech rep,
 8
     for making this meeting go smoothly. Much appreciated.
 9
               And with that, I'll entertain a motion to
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     adjourn.
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               MR. DORSA: So moved.
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               CHAIRMAN BROWN: It has been moved. Thank
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     you, John.
               MS. MCGRATH: Second.
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               CHAIRMAN BROWN: And thank you, Christina, for
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     seconding it. Are there any questions? Thank you.
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               All those in favor of adjourning this meeting,
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     please say aye?
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               (Ayes were heard.)
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               CHAIRMAN BROWN: And those opposed, say nay?
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     Any abstentions?
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               I get to use this. The meeting has been
23
     adjourned. Thank you.
24
               (The proceedings concluded at 11:07 a.m.)
25
0017
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                 CERTIFICATE OF DIGITAL REPORTER
 2
 3
               I, WILLIAM MONTAGUE, a Digital Reporter and
 4
     Notary Public within and for the State of New York, do
 5
     hereby certify:
 6
               That the foregoing proceeding is accurately
 7
     captured with annotations by me during the proceeding in
 8
     the above-titled matter, all to the best of my skills
 9
     and ability.
10
               I further certify that I am not related to any
11
     of the parties to this action by blood or marriage and
12
     that I am in no way interested in the outcome of this
13
    matter.
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14	IN WITNESS THEREOF, I have hereunto set my
15	hand this 18th day of February 2025.
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0.0	William Montague, Digital Reporter
22	Commission No.: 01M00009174
0.0	Expiration Date: June 7, 2027
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0018	
1 2	CERTIFICATE OF TRANSCRIPTIONIST
3	I, NANCY KRAKOWER, Legal Transcriptionist, do
4	hereby certify:
5	That the foregoing is a complete and true
6	transcription of the original digital audio recording of
7	the testimony and proceedings captured in the
8	above-entitled matter. As the transcriptionist, I have
9	reviewed and transcribed the entirety of the original
10	digital audio recording of the proceeding to ensure a
11	verbatim record to the best of my ability.
12	I further certify that I am neither attorney
13	for nor a relative or employee of any of the parties to
14	the action; further, that I am not a relative or
15	employee of any attorney employed by the parties hereto,
16	nor financially or otherwise interested in the outcome
17	of this matter.
18	IN WITNESS THEREOF, I have hereunto set my
19	hand this 18th day of February 2025.
20	nana onto room day or robradry 2020.
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20	Nancy Krakower, Transcriptionist
24	
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